

DECLARATION

ANA Aeroportos de Portugal, S. A. (ANA SA), corporate tax number 500 700 834 and registered at Lisbon companies registration office under the same number, with share capital of EUR 200,000,000.00 (two hundred million euros) and registered office at Arruamento D, Edifício 120, Aeroporto de Lisboa, 1700-008 LISBOA, represented herein by Thierry Franck Dominique Ligonnière, engineer, and by Miguel Frutuoso Lopo Hipólito Pires Mateus, engineer, in their capacity as Chair of the Executive Committee and Member of the Executive Committee, respectively, hereby declares, for the purposes established in the concession contract for public airport services to support civil aviation in national airports of Lisbon, Porto, Faro, Beja, Ponta Delgada, Santa Maria, Horta and Flores (Concession Contract), signed into with the Portuguese State on December 14th, 2012:

- i) That under the terms of Clause 17(2) and of Annex 9 of the Concession Contract, ANA SA was obliged to carry out and conclude the following Specific Development Obligation at Lisbon airport (Humberto Delgado) by December 31st, 2018:

Remodelling of Kerbside Areas

- ii) Under the 2013-2017 Strategic Plan approved by the Grantor, the intervention on the departures kerbside at Aeroporto Humberto Delgado (AHD) was separated. This work was concluded on 5 August 2016, pursuant to the statement of implementation drawn up and which is an integral part of this declaration, with the December 31st, 2018 implementation deadline being maintained for the remodelling work on the arrivals kerbside at AHD.
- iii) After analysing the goals required by this Specific Development Obligation and the new requirements identified in terms of road traffic on the access routes and the modal split, focusing more on individual transport (taxi or private) than on collective transport, and given the intervention carried out in 2018 on the taxi rank, which has proven to be extremely efficient even at the peak times recorded in 2019, the following solution was recommended for improving passenger service quality in arrivals (which resulted in an improvement in passenger service in departures and, generally speaking, the access routes on both kerbsides), in particular:

- Redesigning the layout of the Kiss & Fly area in order to deal with traffic jams on the access routes to this area and which affected accessibility both to the area and to the arrivals kerbside, extending to other access routes in the area around the airport;
- Design and construction of a new area aimed mainly at passengers being picked up by private hire vehicles (TVDE) and prebooked transport in the park that is now called P8.

The work recommended above was carried out through projects called "REFORMULATION OF THE DEPARTURES KERBSIDE - IMPLEMENTATION/CONSTRUCTION PROJECT", "CHANGES TO THE ARRIVALS KERBSIDE - TAXI RANK" increasing capacity and service quality for passengers and P8 - IMPROVEMENTS TO ACCESS ROUTES, corresponding to a new area designed mainly to allow passengers to be picked up by private hire vehicles and prebooked transport in the park now called P8.

- iv) Bearing in mind the initial goals to improve service quality and processing efficiency for road traffic at the kerbsides, it is believed that the projects identified above fully comply with the goals of the Specific Development Obligation "Renovation of kerbside areas", in terms of the remodelling work on the arrivals kerbside at AHD, thus deemed to have been concluded.
- v) That ANA SA, on February 25th, 2021, the date of handover of all the work on all the projects included in this Specific Development Obligation, considered the implementation to have been fully complied with.

- vi) Construction Overall Value - EUR 1,552,005.26

Divided up as follows:

REFORMULATION OF THE DEPARTURES KERBSIDE -
IMPLEMENTATION/CONSTRUCTION PROJECT - EUR 1,234,543.05

CHANGES TO THE ARRIVALS KERBSIDE - TAXI RANK - EUR 81,057.23 P8
- IMPROVEMENTS TO ACCESS ROUTES - EUR 236,404.98

- vii) The information presented has been audited under the scope of the Annual Plan of Activities of the Internal Audit Office.

Lisbon, July 14th,2021

Miguel Mateus

Member of the Executive Committee

Thierry Ligonnière

Chair of the Executive Committee