

## DECLARATION

ANA Aeroportos de Portugal, S. A. (ANA SA), corporate tax number 500 700 834 and registered at Lisbon companies registration office under the same number, with share capital of EUR 200,000,000.00 (two hundred million euros) and registered office at Arruamento D, Edifício 120, Aeroporto de Lisboa, 1700-008 LISBOA, represented herein by Thierry Franck Dominique Ligonnière, engineer, and by Miguel Frutuoso Lopo Hipólito Pires Mateus, engineer, in their capacity as Chair of the Executive Committee and Member of the Executive Committee, respectively, hereby declares, for the purposes established in the concession contract for public airport services to support civil aviation in national airports of Madeira and Porto Santo (Concession Contract), signed with the Portuguese State on September 10<sup>th</sup>, 2013:

- i) That under the terms of Clause 17(2) and of Annex 9 of the Concession Contract, ANA SA was obliged to carry out and conclude the following Specific Development Obligation by December 31<sup>st</sup>, 2020:

### **Reorganisation of Floors 2 & 3 of the terminal (AM)**

- ii) That ANA SA, on April 18<sup>th</sup>, 2016, the date of final acceptance of the work, concluded this Specific Development Obligation at Madeira airport, thus complying with the schedule proposed and approved.
- iii) This Specific Development Obligation made it possible to improve service quality and responded to the increase in traffic seen in recent years, by improving the passenger experience from an operational and commercial point of view.

The intervention made it possible to establish a new passenger circuit in departures, to extend and improve the commercial and restaurant area, as well as to remodel several subsystems, particularly security, border and boarding controls.

The work done was mainly:

- Building and demolition
  - Installation of provisional fencing
  - Manufacture and assembly of metal structures
  - Execution of structures, indoor and outdoor paving, installation of false ceilings, masonry, finishing, carpentry and metal work, vertical access routes
  - Installation of equipment, pipes for water supply networks and fire service pipes
  - Installation and repositioning of HVAC systems and mechanical installations
  - Installation and repositioning of electrical and special installations
  - Installation and repositioning of gas installations
  - Equipment testing.
- iv) With a view to optimising resources, costs and phased scheduling of the work, this Specific Development Obligation was implemented through a single project called AMA - Reorganisation of Floors 2 and 3 of the terminal – 1st Phase - Implementation and Construction Project.
- v) The work was done in phases and under the required safety conditions during the entire intervention period, according to very precise stages adapted to the contingencies of the operation.
- vi) Construction Overall Cost - EUR 3,257,677.92
- vii) The information presented has been audited under the scope of the Annual Plan of Activities of the Internal Audit Office.

Lisbon, May 12<sup>th</sup>, 2021

Miguel Mateus

Member of the Executive Committee

Thierry Ligonnière

Chair of the Executive Committee