

## **DECLARATION**

ANA Aeroportos de Portugal, S.A. (ANA SA), corporate tax number 500 700 834 and registered at Lisbon companies registration office under the same number, with share capital of EUR 200,000,000.00 (two hundred million euros) and registered office at Arruamento D, Edifício 120, Aeroporto de Lisboa, 1700-008 LISBOA, represented herein by the Executive Committee, through the Chairman of the Executive Committee, Thierry Ligonnière, engineer, and Member of the Executive Committee, Chloé Lapeyre, engineer, who hereby declare, for the purposes established in the concession contract for public airport services supporting civil aviation at the national airports in Lisbon, Porto, Faro, Beja, Ponta Delgada, Santa Maria, Horta and Flores (Concession Contract), entered into with the Portuguese State on 14 December 2012:

- i) That under the terms of Clause 17(2) and of Annex 9 of the Concession Contract, ANA SA was obliged to carry out and conclude the following Specific Development Obligation at Lisbon airport by 31 December 2013:

### CONCLUSION OF BUSGATE NORTE

- ii) That the interventions carried out corresponded to the Extension to the Baggage Terminal (provided for in another SDO) and finishing the construction of the new Busgate Norte building (provided for in this SDO). These projects are linked and consist of a new building, the continuation of the present Terminal, Pier Norte and Rooms A24, A25 and A26, on six levels (Level 0 to 6). This project had phased completion deadlines.
- iii) That ANA SA, on 17 July 2013, the date of the official inauguration, completed the work on Busgate Norte, at which time the areas corresponding to the new shopping areas, border control, the New Baggage Reclaim Hall, Warehouses, New Boarding Gates, Baggage Terminals in Arrivals and new facilities for external service providers were completed and operational.

- iv) The conclusion of the financial implementation of this investment accompanied the resolution of pending issues from the project since the date it went into operation, on 16 September 2014, until the date when the last provisional acceptance of the work was issued.
  
- v) The need to extend the current Passenger Terminal in Lisbon, arising from a number of new realities/needs in Operational and Commercial management, particularly the forecasted traffic growth in the coming years, and the actual congestion of important terminal subsystems determined the need to build the new Busgate Norte, centralising all the processing of passengers at Departures/Arrivals/Transfers here.

On the other hand, shortcomings in the Baggage Handling systems at Departures and Arrivals were detected before the implementation of these SDOs that limited and jeopardised the operation of Lisbon Airport, which determined the need to extend the Baggage Terminals, thus making it possible to expand the Baggage Handling systems in Departures and Arrivals.

It should also be noted that the conclusion of the Busgate Norte building, in addition to the features related to Shengen/Non-Shengen customs control and new eating areas will make it possible to enhance and maximise operations in Pier Norte, a building devoted exclusively to processing flights leaving the Shengen space.

With regard to the new Busgate Norte, the work consisted of the following features:

- Floor 0
  - Car park.
  
- Floor 1
  - Areas set aside for storage for shops
  - Facilities for external service providers
  - Car park
  
- Floor 2

- Extension of the Baggage Reclaim Area
  - Car park
  
  - Floor 4
    - New remote boarding gates
    - Baggage terminals
  
  - Floor 5
    - New shopping areas
    - New customs control
    - New remote boarding gates.
  
  - Floor 6
    - New shopping areas
    - New facilities for internal airport services
- vi) With a view to optimising resources, costs and the deadline for this Project, a contract called “ALS – New Busgate Norte – Extension of the Baggage Terminals – Finishes – Phase II” was implemented.
- vii) The Lisbon Airport Terminal remained fully operational and under the required safety conditions during the entire period when the work was underway. The necessary staging and mitigation measures to maintain the operational integrity of the airport were adopted.
- viii) Total cost of the work - EUR 29,712,601
- ix) The information presented has been audited under the scope of the Annual Plan of Activities of the Internal Audit Office.

Lisbon, 22<sup>nd</sup> January 2024.

## **THE EXECUTIVE COMMITTEE**

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ENGINEER THIERRY LIGONNIÈRE

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Engineer Chloé Lapeyre